

Dear colleagues,

Infrastructure investment is a priority for the Government of Ontario, and Ontario continues to be a leading jurisdiction for Alternative Finance and Procurement projects. The government continues to have confidence in Infrastructure Ontario’s (IO) ability to deliver valuable public infrastructure assets. This is evident in the significant growth in projects — including joint provincial-municipal projects — that the government has assigned to IO. I am pleased to share the new pipeline with you.

IO’s role continues to grow and expand and our partnership with you is essential to delivering projects on-time and on-budget. Over the next several years, IO will play a much larger role in delivering civil infrastructure projects and we will continue to be a leader in the development of hospital infrastructure in Ontario. This is great news for all of us. This means more jobs will be created, more economic opportunities for businesses – big, medium and small – and we will be working together to make a lasting mark on the future of infrastructure in this province.

We have moved full steam ahead on the procurement of a number of major projects including Hamilton Health Sciences’ McMaster Children’s Treatment Centre, Kingston Providence Care Centre and St. Michael’s Hospital. We recently reached financial close on Air Rail Link, the extension of Highway 407 East, and projects to support the Pan/Parapan American Games, including the rebuild of Ivor Wynne Stadium, the new stadium at York University, the new Milton Velodrome, the Markham Pan Am and Parapan Am Centre (new swimming pool and field house), the Etobicoke Olympium (aquatics facility upgrades) and the Pan Am Field Hockey Centre at the University of Toronto. We are making excellent progress on a number of projects under development such as St. Joseph’s Healthcare Hamilton’s West 5th Campus and the Southwest Detention Centre. We have reached completion on a number of key projects: Hamilton Health Sciences’ Juravinski Hospital and Cancer Centre site redevelopment, the Kingston General Hospital redevelopment and the Centre for Addiction and Mental Health Phase 1B, while the Niagara Health System will reach substantial completion later this year on its St. Catharines greenfield site.

Below is an updated status chart which includes the new projects assigned to IO, as well as updated information on IO’s projects currently in procurement. Please note that the dates, models and cost ranges indicated for each project are our best estimates and are subject to change.

These are exciting and fruitful times for both IO and the infrastructure industry. The pipeline of opportunity keeps growing and we look forward to continuing to partner with you in building lasting infrastructure for Ontario.

Sincerely,

Bert

Project**	Proposed Model	Issue RFQ	Issue RFP	Location	\$ ^x
Sheppard-Scarborough Maintenance Storage Facility	DBFM	Spring 2010	Fall 2012	Scarborough	C
Ottawa LRT	DBFM	Spring 2011	Fall 2011	Ottawa	A
Highway 417 Widening	BF*	N/A	Winter 2012	Ottawa	D
Driver Examination Centres	SO+	Fall 2011	Summer 2012	Multiple locations	N/A
Waterloo LRT	DBFOM	October 2012	Spring 2013	Kitchener/Waterloo	B
Humber College – Learning Resource Commons	DBF	Winter 2012	Summer 2012	Toronto	E
Kingston Providence Care Centre Replacement Hospital	DBFM	Winter 2012	Fall 2012	Kingston	C

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Hamilton Health Sciences McMaster Children's Treatment Centre	DBF	Summer 2012	Spring 2013*	Hamilton	F*
William Osler Health System – Phase 1 Peel Memorial Centre for Integrated Health and Wellness	DBFM	Fall 2012*	Spring 2013*	Brampton	C*
Highway 407 East Phase 2	DBFM*	Fall 2012*	Fall 2013*	Durham Region	A*
St. Michael's Hospital – Patient Care Tower	DBF	Fall 2012*	Spring 2013*	Toronto	C*
GO Transit East Rail Maintenance Facility	DBFM*	Fall 2012*	Winter 2013*	Toronto	B*
MaRS – Public Health Ontario	BF	Fall 2012*	Fall 2012*	Toronto	F*
Eglinton Crosstown LRT – Storage Facility (Scarborough RT)	DBFM*	Winter 2013*	Spring 2013*	Scarborough	A*
ErinoakKids Centre for Treatment and Development	DBF*	Winter 2013*	Spring 2013*	GTA (multiple locations)	D*
Cambridge Memorial Hospital - Main Capital Redevelopment Project	BF	Spring 2013*	Fall 2013*	Cambridge	D*
Hotel Dieu Grace Hospital, Windsor, Angioplasty and Ambulatory Care Expansion	BF	Spring 2013*	Fall 2013*	Windsor	F*
University of Ottawa Heart Institute – Cardiac Life Support Services	BF	Spring 2013*	Fall 2013*	Ottawa	C*
Casey House Hospice - New Replacement Facility	BF*	Spring 2013*	Fall 2013*	Toronto	TBD
Hawkesbury and District General Hospital Redevelopment	BF	Spring 2013*	Fall 2013*	Hawkesbury	D*
Joseph Brant Memorial Hospital - Redevelopment Phase 1	DBF*	Spring 2013*	Fall 2013*	Burlington	TBD
Credit Valley Hospital – Priority Areas Redevelopment/Expansion	BF	Spring 2013*	Fall 2013*	Mississauga	E*
Halton Healthcare Services – Milton District Hospital Redevelopment	BF*	Summer 2013*	Winter 2014*	Milton	TBD
William Osler Health System – Etobicoke General Hospital Phase 1 Patient Tower	DBFM*	Fall 2013*	Winter 2014*	Etobicoke	TBD
Mount Sinai Hospital – Surgery / Critical Care / Emergency Room Redevelopment Phase 3A	BF*	Fall 2013*	Winter 2014*	Toronto	TBD
York CentralMcKenzie Health – New Vaughan Hospital	DBFM*	Winter 2014*	Fall 2014*	Vaughan	TBD
Brockville General Hospital –Mental Health, Complex Continuing Care and Rehabilitation - Phase 2	BF	Spring 2014*	Fall 2014*	Brockville	D*
St. Thomas Elgin General Hospital – Emergency, Ambulatory and Mental Health Project	BF	Spring 2014*	Fall 2014*	St. Thomas	F*
Finch LRT	DBFM*	Spring 2014*	Fall 2014*	Toronto	A*
Groves Memorial Community Hospital – Replacement Hospital Project	DBF*	Summer 2014*	Fall 2014*	Fergus	TBD
West Park Healthcare Centre – Replacement	DBFM*	Fall 2014*	Winter 2015*	Toronto	TBD

Project**	Proposed Model	Issue RFQ	Issue RFP	Location	\$ ^x
Patient Care Building and Renovation of Main Building					
Centre for Addiction and Mental Health – Phase 1C Client Care Building and Centre for Discovery and Knowledge Exchange	DBFM*	Winter 2015*	Fall 2015*	Toronto	TBD
Orleans Family Health Hub	BF*	Summer 2015*	Fall 2015*	Ottawa	TBD
Sheppard LRT	DBFM*	Summer 2015*	Winter 2016*	Toronto	A*
Seneca College – King Campus Expansion	DBF*	TBD	TBD	King City	F*
Sheridan College – Phase 2 Mississauga Campus Expansion	DBF*	TBD	TBD	Mississauga	F*
Toronto East General Hospital – Phase 1 New Patient Care Tower	BF*	TBD	TBD	Toronto	TBD
Highway 69 Extension	DBFM*	TBD	TBD	Parry Sound Sudbury	B*

* Model types, dates and costs are subject to final approvals

** Projects to be rolled-out in the first three years of *Building Together*, the Ontario government's long-term infrastructure plan

+ Services outsourcing

\$ ^x – Order of Magnitude based on Construction Cost Only	
A – Greater than \$1B	D – Between \$150M and \$199M
B – Between \$500M and \$1B	E – Between \$100M and \$149M
C – Between \$200M and \$499M	F – Less than \$100M (>\$50M)