

Dear colleagues,

The Ontario election is over, and Infrastructure Ontario continues to report to the Minister of Infrastructure, Bob Chiarelli (who has also been appointed as Minister of Transportation). The government is now rolling out *Building Together*, Ontario's long-term infrastructure plan, and we are happy to see that Infrastructure Ontario will play a key role in its execution.

We look forward to continuing our work with industry, creating thousands of jobs, and leaving a lasting legacy for the people of Ontario. In the past few months, we moved forward with procurement on a number of projects related to the Pan/Parapan American Games, including the Athletes' Village, the stadia and a number of other sports facilities. We also made progress on the Airport Rail Link Spur and started construction on the Windsor-Essex Parkway.

Infrastructure Ontario's pipeline of AFP projects is being replenished with more large, complex projects, with cost estimates ranging from approximately \$50 million to over \$1 billion. RFQs are expected to be issued between Fall 2011 and Spring 2014. For industry, our message is to maintain your focus on Ontario. A lot of work is coming!

Below is the updated status chart for IO's projects slated to come to RFQ, and we anticipate a host of related announcements in the coming months. As always, details regarding each RFQ will be posted to MERX, and although these are our best estimates, the dates, model and cost ranges indicated for each project are subject to change.

Sincerely,

Antonio

Project**	Proposed Model	Issue RFQ	Issue RFP	Location	\$ ^x
Driver Examination Centres	SO+	Fall 2011	Spring 2012		TBD
Humber College – Northern Campus Facility	DBF*	Fall 2011*	Spring 2012*	Toronto	A*
Kingston Providence Care	DBFM*	Winter 2012*	Fall 2012*	Kingston	D*
West Lincoln Memorial Hospital	DBFM	Spring 2012*	Fall 2012*	Grimsby	B*
William Osler Health System – Peel Memorial Centre for Integrated Health and Wellness Phase 1	DBFM	Summer 2012*	Fall 2012*	Brampton	D*
407 East Phase 2	TBD	Summer 2012*	Spring 2013*	Durham Region	F*
Seneca College – King Campus Expansion	DBF*	Summer 2013*	Winter 2014*	King City	A*
Cambridge Memorial Hospital Redevelopment	BF*	Winter 2013*	Summer 2013*	Cambridge	C*
Windsor Hotel Dieu Grace Hospital Redevelopment	BF*	Spring 2013*	Fall 2013*	Windsor	A*
ErinoakKids Centre for Treatment and Development	DBF	Fall 2012*	Spring 2013*	GTA (multiple locations)	TBD
Casey House Hospice Redevelopment	BF*	Spring 2013*	Fall 2013*	Toronto	A*
Hawkesbury and District General Hospital Redevelopment	BF*	Spring 2013*	Fall 2013*	Hawkesbury	B*
Joseph Brant Memorial Hospital Redevelopment Phase 1	TBD	Summer 2013*	Fall 2013*	Burlington	D*
University of Ottawa Heart	BF*	Spring 2013*	Fall 2013*	Ottawa	C*

Project**	Proposed Model	Issue RFQ	Issue RFP	Location	\$ ^x
Institute					
Sheridan College – Mississauga Campus Expansion (Phase 2)	DBF*	Summer 2013*	Winter 2014*	Mississauga	A*
Halton Health Care Services – Milton District Hospital Redevelopment	BF*	Fall 2013*	Winter 2014*	Milton	D*
William Osler Health System – Etobicoke General Hospital Phase 1 Redevelopment	TBD	Fall 2013*	Winter 2014*	Etobicoke	C*
Hamilton Health Services Children's Treatment Centre	DBF	Fall 2012*	Spring 2013*	Hamilton	TBD*
Credit Valley Hospital – Phase 3 Priority Areas Capital Project	BF*	Spring 2014*	Summer 2014*	Mississauga	B*
St. Thomas Elgin General Hospital	BF*	2014*	2014*	St. Thomas	B*

* Model types, dates and costs are subject to final approvals

** Projects to be rolled-out in the first three years of *Building Together*, the Ontario government's long-term infrastructure plan

+ Services outsourcing

In addition to the projects listed above, there are other projects in planning that IO is involved with, such as the Ottawa Light Rail Transit project. For more information, please visit www.infrastructureontario.ca.

\$ ^x – Order of Magnitude based on Construction Cost Only	
A – Less than \$100M (>\$50M)	D – Between \$200M and \$499M
B – Between \$100M and \$149M	E – Between \$500M and \$1B
C – Between \$150M and \$199M	F – Greater than \$1B